Critical Factors Affecting Sales Promotions on Social Media in Sri Lankan Banking Sector

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Thesis submitted in partial fulfillment of the requirements for the degree of Master of Business Administration in Information Technology

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Declaration

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Dr. H. M. N. Dilum Bandara

Signature of the supervisor:

Date:

i

Abstract

Banks are adopting social media for sales promotions to benefit from the popularity of social media and to build a brand over their competition that offers a similar set of products and services. Such promotions on social media are considered to be attractive as they enable targeted marketing, direct customer engagement, multiple forms of engagement, and low cost. However, the effectiveness of social media-based sales promotions is not clear as they primarily rely on soft metrics such as number of likes, sharing, and comments than the actual customer conversions. Moreover, it is unclear what factors to be considered while launching and running a successful sales promotion campaign. We address these problems through a case study of twelve sales promotions from different banks in Sri Lanka. The research was conducted as qualitative analysis based on the Straussian grounded theory. This version of grounded theory allows a literature review for theoretical sampling, concept development, and defining properties and dimensions. Data were gathered through a set of interviews and observations. We found that six factors, mainly contribute to a successful sales promotion campaign. Those factors include the type of the promotion, target audience, timing of a campaign, platform for communication, mode of communication, and resources. We also found that platform rules, regulations, and organizational constraints affect the strength of the relationship between the independent and dependent factors.

Keywords: Banks, Grounded theory, Sales Promotions, Social Media, Social Media Marketing

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Table of Contents

Declaration	i
Abstract	ii
Acknowledgement	iii
Table of Contents	iv
List of Figures	vii
List of Tables	viii
List of Abbreviations	ix
1. Introduction	
1.1. Background	1
1.2. Problem Statement	2
1.3. Research Objectives	2
1.4. Research Design	4
1.5. Outline	4
2. Litreature Review	5
2.1. Social Media	5
2.2. Social Media Marketing	6
2.3. Sri Lankan Banking Industry	9
2.3.1. Products and Services	10
2.3.2. Competitors	10
2.4. Promotions and Banks	10
2.4.1. Sales Promotions	12
2.4.2. Personal Selling	14
2.4.3. Direct Marketing	14
2.4.4. Public Relations	15
2.4.5. Advertising	15
2.5. Promoting Sales Promotion on Social Media	16
2.6. Factors Affecting Social Media Marketing	18
2.7. Grounded Theory Research	20

	2.8.	Summary	
3.	. Cha	pter 3 – Methodology	
	3.1.	Qualitative Research and Straussian Grounded-Theory	
	3.2.	Prefigured Factors	
	3.2.	1. Dependent Factors	
	3.2.	2. Independent Factors	
	3.2.	3. Moderating Factors	
	3.3.	Selection of Sales Promotion and Banks	
	3.4.	Data Collection	
	3.5.	Questions for Interviews	
	3.6.	Theoretical Sampling	
	3.7.	Data Analysis	
	3.7.	1. Constant Comparative Analysis	
	3.7.	2. Coding	
	3.7.	3. Category and Memo	
	3.8.	Generating Theory	
	3.9.	Summary	
4	. Dat	a Analysis	
	4.1.	Data Analysis	
	4.2.	Summary	
5.	. Cor	clusion and Future Works	
	5.1.	Conclusion	
	5.2.	Research Limitations	
	5.3.	Future Work	
R	eferen	ces	
A	ppendi	x A: A list of Questions – Modified	
A	ppendi	x B: A list of Questions – Initial	
A	nnendi	x C: Request Letter	

Appendix D: Selection of Factors	. 69
Appendix E: Memo – Key Ideas Found	.71

List of Figures

Figure 3.1: Methodology framework	25
Figure 4.1: Type of promotions to be considered	38
Figure 4.2: Target audience to be considered	40
Figure 4.3: Timing factors to be considered	41
Figure 4.4: Platforms to be considered	44
Figure 4.5: Modes of communication to be considered	44
Figure 4.6: Constraints to be considered	46
Figure 4.7: Expert supports to be considered	48
Figure 4.8: Resources to be considered	49
Figure 4.9: Motivational factors to be considered	51
Figure 4.10: Ability to measuring performance factors to be considered	51

List of Tables

Table 1.1: User engagement of ten sales promotions on social media
Table 2.1: Difference between traditional and social media marketing
Table 2.2: Different versions of grounded theory
Table 3.1: Dependent, moderating and independent factors
Table 3.2: Derivation of independent factors through open and axial coding
Table 3.3: Derivation of moderate factors through open and axial coding
Table 3.4: Selection criteria of sales promotions and banks
Table 4.1: Summary of the sales promotions
Table 4.2: Indipendent and moderating factors
Table 4.3: Open and axial coding for type of promotion
Table 4.4: Open and axial coding for target audience
Table 4.5: Open and axial coding for timing factor
Table 4.6: Open and axial coding for platform of communication
Table 4.7: Open and axial coding for mode of communication factor
Table 4.8: Open and axial coding for platform rules and regulations and organizational
constraints
Table 4.9: Open and axial coding for fund and expenses management factor
Table 4.10: Open and axial coding for expert support factor
Table 4.11: Open and axial coding for motivational factors of selection of sales promotion 50
Table 4.12: Open and axial coding for ability to measure performance
Table 5.1: Things to do and do not when running a sales promotion campaign 57

List of Abbreviations

FFIEC Federal Financial Institutions Examination Council

SMM Social Media Marketing