

**EFFECTIVENESS AND PREFERENCE OF
ARBITRATION IN SRI LANKAN CONSTRUCTION
INDUSTRY: A PROFESSIONAL PERSPECTIVE**

Ovitigalavithanage Don Pasan Chathuranga Vithanage

(179186J)

Dissertation submitted in partial fulfillment of the requirements for the degree Master
of Science in Construction Law and Dispute Resolution

Department of Building Economics

University of Moratuwa
Sri Lanka

July 2020

DECLARATION

I declare that this is my own work and this dissertation does not incorporate without acknowledgement any material previously submitted for a Degree or Diploma in any other University or institute of higher learning and to the best of my knowledge and belief it does not contain any material previously published or written by another person except where the acknowledgement is made in the text. Also, I hereby grant to University of Moratuwa the non-exclusive right to reproduce and distribute my thesis/dissertation, in whole or in part in print, electronic or other medium. I retain the right to use this content in whole or part in future works (such as articles or books).

Signature:

Date:

The above candidate has carried out research for the Masters dissertation under my supervision.

Name of the supervisor: Prof. Lalith De Silva

Signature of the supervisor:

Date:

DEDICATION

This thesis is wholeheartedly dedicated to my beloved family who continuously provide me their immense support, being my source of inspiration.

ACKNOWLEDGMENT

I sincerely express my deep sense of gratitude to my supervisor, Prof. Lalith de Silva for inspiring me by his dynamism, vision, sincerity and motivation. Without his careful supervision and encouragement this thesis would never have taken shape.

Further, I would extend my thanks to Prof. (Mrs) Yasangika Sandanayake, Head, Department of Building Economics for presuming in producing an original piece of research work on the topic of “Effectiveness and Preference of Arbitration as a Method of Alternative Dispute Resolution in Sri Lankan Construction Industry - Professional Perspective” and for supporting many a time.

I am also thankful to all non-academic staff members for offering me a helping hand throughout the academic process.

I am grateful to all the direct and indirect individuals and all the professionals who actively participated in this research despite their tight schedule.

Finally I express gratitude to my beloved family members for the constant moral support and mellifluous affection which always uplifts me to achieve success in every sphere of life.

Vithanage. O. D. P. C.

Abstract

Construction is one of the major economic activities where physical process of completing a building or infrastructure include the steps of planning, designing, and funding. Presence of disputes in construction industry is a common phenomenon. Dispute means an argument or disagreement between two individuals or groups. One of the major causes of project failures in the construction industry is increasing disputes. Therefore, determining appropriate methods and factors affecting dispute resolution is extremely important. The aim of this study is assessing the preference of arbitration and the effectiveness of arbitration in Sri Lankan construction industry with professional perspective under four objectives of, observe the importance of arbitration as a method used in dispute resolution in Sri Lankan construction industry; identify important constraints that affect the preference of arbitration in local construction industry; evaluate leading critical constraints against the preference of arbitration using a statistical method, determine preference and effectiveness of arbitration as a method of ADR(Alternative Dispute Resolutions), by professional in local construction industry. From the literature review flexibility, cost, willingness, time and binding decision, are identified as affected critical constraints for the Preference and Effectiveness of Arbitration in Construction Industry. The analysis was done on those critical constraints to determine whether the constraints identified have a relationship with the preference and effectiveness of Arbitration. This study was done based on professional perspective. This study applies quantitative research technique. The random sample consisted of 93 participants. A distinctive questionnaire was designed in and the feedbacks of participants have been plotted in 5 points Likert Scale. Through outcomes of the questionnaire, it was identified and determined that employees preferred arbitration to settle disputes that happen in real life. Hypothesis testing was conducted to discover the relationship between five critical constraints to the preference of arbitration in construction industry of Sri Lanka. From hypothesis testing it was recognized that the constraints identified in conceptual framework have a positive and a strong relationship with preference and effectiveness of Arbitration.

Keywords: Arbitration, Construction, Critical constraints, Dispute resolution, Professional perspective

TABLE OF CONTENTS

	Page
DECLARATION	i
DEDICATION	ii
ACKNOWLEDGMENT.....	iii
Abstract	iv
TABLE OF CONTENTS.....	v
LIST OF FIGURES	viii
LIST OF TABLES	ix
LIST OF ABBREVIATIONS	x
CHAPTER 1	1
INTRODUCTION.....	1
1.1 Background of the study	1
1.2 Research problem identification	3
1.3 Research aim-and objectives	4
1.4 Research Methodology	4
1.5 Scope & limitations of study	5
1.6 Chapter Breakdown	5
CHAPTER 2	6
LITERATURE REVIEW.....	6
2.1 Introduction.....	6
2.2 Concept behind dispute.....	7
2.2.1 A Conflict.....	7
2.2.2 A Claim	8
2.2.3 What's a dispute-?.....	8
2.3 Elements affecting disputes in construction sector.....	9
2.4 Dispute Resolution.....	12
2.4.1 Litigation	14
2.5 Alternative dispute resolution	14
2.5.1 Negotiation	16
2.5.2 Mediation	16
2.5.3 Conciliation	16
2.5.4 Adjudication	16
2.5.5 Arbitration	17

2.6 Advantages and disadvantages of ADR methods	17
2.7 Professional involvement in arbitration process	20
2.8 Arbitration as a method of Alternative Dispute Resolution	21
2.8.1_Basic steps in arbitration	21
2.8.2 History of Arbitration.....	22
2.8.3 Basic features of Sri Lankan Arbitration Act No - 11 of 1995	23
2.8.4 Arbitration under FIDIC conditions of contract.....	26
2.8.5 Arbitration under ICTAD contract conditions	27
2.8.6 Factors affect the choice of Arbitration	27
2.9 Explanation of critical constraints identified during the literature review ...	33
2.9.1 Flexibility	33
2.9.2 Willingness.....	33
2.9.3 Cost	34
2.9.4 Time	34
2.9.5 Binding decision	35
2.10 Summary.....	35
CHAPTER 3	36
RESEARCH METHODOLOGY	36
3.1 Introduction.....	36
3.2 Research Design	36
3.3 Research Philosophy.....	38
3.4 Research approach.....	38
3.4.1 Justification on choosing a questionnaire survey on this research.....	39
3.5 Research Technique	40
3.5.1 Data collection technique	40
3.5.1.1 Population and sample selection	40
3.5.1.2 Collection of data	41
3.6 Data analysis technique	43
3.7 Conceptual framework.....	43
3.8 Hypothesis development.....	44
3.9 Operationalization.....	45
3.9.1 Reliability of dimensions	45
3.9.2 Pearson correlations	45
3.10 Summary.....	48
CHAPTER 4	49
DATA ANALYSIS	49

4.1 Introduction.....	49
4.2 Questionnaire Survey.....	49
4.2.1 Objectives of questionnaire survey.....	49
4.2.2 Gender of the individuals	50
4.2.3 Age of the individuals	50
4.2.4 Educational level of the individuals	51
4.2.5 Occupational details	52
4.2.6 Involvement in arbitration process.....	52
4.3 Reliability statistics of dimensions	53
4.4 Analysis of dimensions for key limitations, which impacts the choice of arbitration methods in construction sector.....	54
4.4.1. Flexibility	54
4.4.2. Willingness.....	56
4.4.3 Cost	57
4.4.4 Time	58
4.4.5 Binding decision	60
4.4.6 Preference of arbitration.....	61
4.5 Hypotheses testing	62
4.5.1 Flexibility and preference for arbitration	63
4.5.2 Willingness and choice of arbitration	64
4.4.4 Time and choice for Arbitration.....	67
4.4.5 Binding decision and choice for arbitration	68
4.5 Summary.....	72
CHAPTER 5	73
CONCLUSIONS & RECOMMENDATIONS	73
5.1 Introduction.....	73
5.2 Conclusions.....	73
5.3 Recommendations.....	75
5.4 Suggestions for future research.....	75
REFERENCE LIST	76
APPENDIX A: Blank Questionnaire	86

LIST OF FIGURES

Figure 1.1: Chapter breakdown.....	5
Figure 2.1: Relationship of disputes, claims and conflicts.....	7
Figure 2.2: Stair step model of alternative dispute resolution	15
Figure 3.1: Nested Research Design	36
Figure 3.2: Flow of research methodology	37
Figure 3.3: Conceptual framework of the research	43
Figure 4.1: Flexibility and choice for arbitration	63
Figure 4.2: Willingness and choice of arbitration.....	64
Figure 4.3: Cost and choice for arbitration	65
Figure 4.4: Time and choice for arbitration	67
Figure 4.5: Binding decision and choice for arbitration	68

LIST OF TABLES

Table 2.1: Advantages and disadvantages of ADR methods	18
Table 2.2: Key literature findings on constraints of arbitration	29
Table 3.1: Operationalization Table.....	46
Table 4.1: Gender distribution	50
Table 4.2: Age limits.....	50
Table 4.3: Educational level of the participants.....	51
Table 4.4: Occupational details of participants.....	52
Table 4.5: Involvement in arbitration process.....	52
Table 4.6: Reliability statistics of dimensions	53
Table 4.7: Simple statistics of flexibility	55
Table 4.8: Simple statistics of willingness	56
Table 4.9: Simple statistics of cost.....	57
Table 4.10: Simple statistics of time	59
Table 4.11: Simple statistics of binding decision.....	60
Table 4.12: Simple statistics for choice of arbitration	61
Table 4.13: Correlation between choice for arbitration and flexibility.....	63
Table 4.14: Correlation between choice for arbitration and willingness	65
Table 4.15: Correlation between cost and Preference for Arbitration	66
Table 4.16: Correlation between time and choice for arbitration	67
Table 4.17: Correlation between binding decision and choice for arbitration	69
Table 4.18: Hypotheses testing summary	70
Table 4.19: Model summary table	71

LIST OF ABBREVIATIONS

ADR: Alternative Dispute Resolution

B.Sc.: Bachelor in Science

CMCSL: Commercial Mediation Centre of Sri Lanka

COV: Coefficient of Variation

DAB: Dispute Adjudication Board

FIDIC: Federation Internationale Des Ingénieurs-Conseils (International Federation of Consulting Engineers)

GDP: Gross Domestic Product

HND: Higher National Diploma

ICTAD: Institute of Construction Training and Development

MBA: Master of Business Administration

M.Sc. Master of Science

NCT: National Certificate in Technology

PhD: Doctor of Philosophy

SBD: Standard Bidding Document

SPSS: Statistical Package for the Social Sciences

UNCITRAL: United Nations Commission on International Trade Law